

160,000 tons (w/o ki)

STRENGTH

>6.6 quintillion tons

2.5 billion km/hr

SPEED

>9.4 billion km/hr

34.7 sextillion MT

DURABILITY

>10 octillion MT



THE BOARD OF WIZDOM



DevOps

A History in Configuration Management

About me

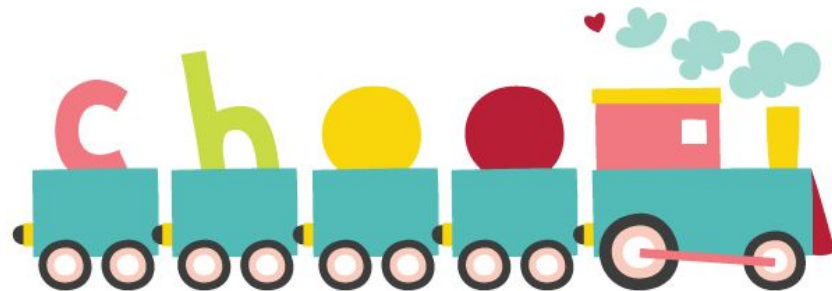
Senior Information Security Architect @ Epigen Technology

Security nerd & avid lock picker

Auditor, Analyst, Engineer

Organizer / Volunteer various conferences

Tech policy & tech literacy



Who we are...

- Team of Senior Architects
- Trusted advisors to technology executives
- Chairing culture development within an organization
- Humans have to be involved in what we do
- Security minded DevOps
- Knowing when weaknesses are introduced to systems
- Understanding and education on scan results
- Identifying underlying issues to solve multiple problems
- It's ok to refactor

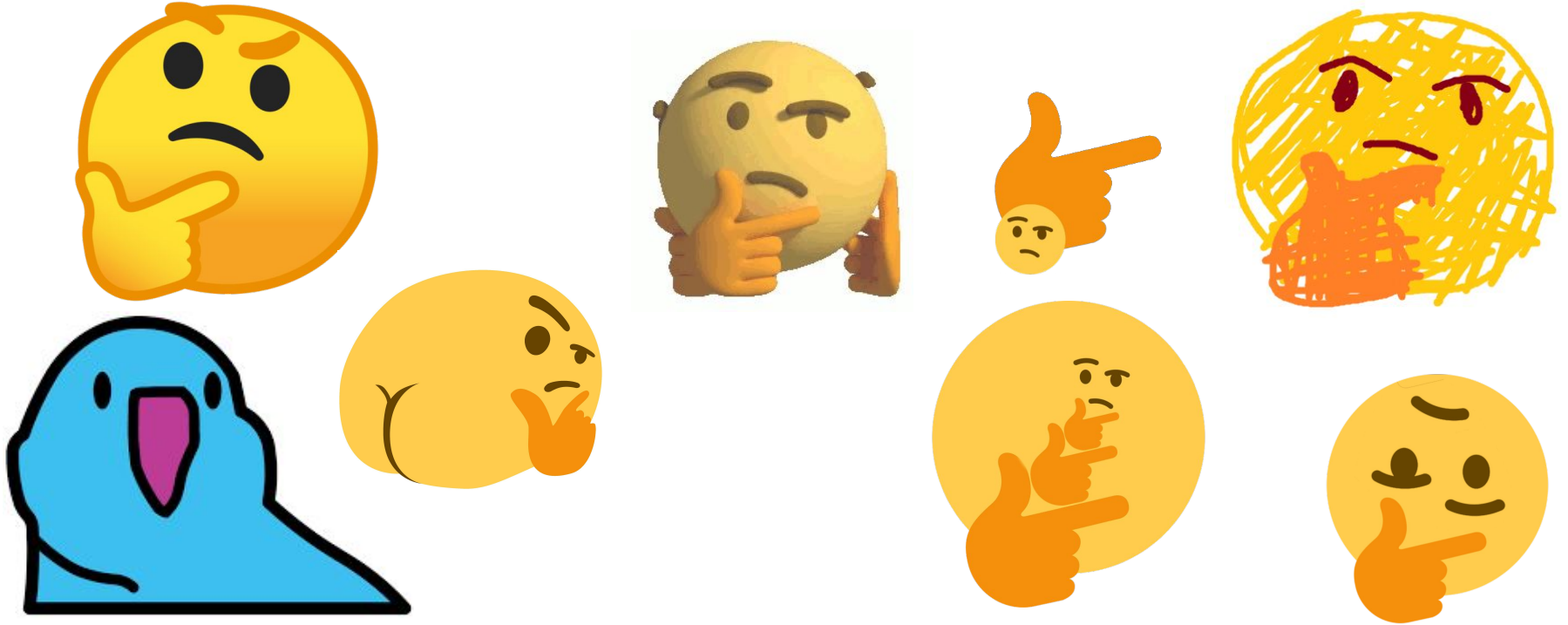


**epigen
technology**

Agenda

Buncha stuff in maybe the adequate time

What is Configuration Management?



What is Configuration Management?

...the practice of handling changes systematically so that a system maintains its integrity over time.

Configuration management embodies two concepts:

- 1. the configuration management of items and their defining technical requirements and design documents, referred to herein as configuration documentation; and*
- 2. the application of CM principles to digital data in general.*

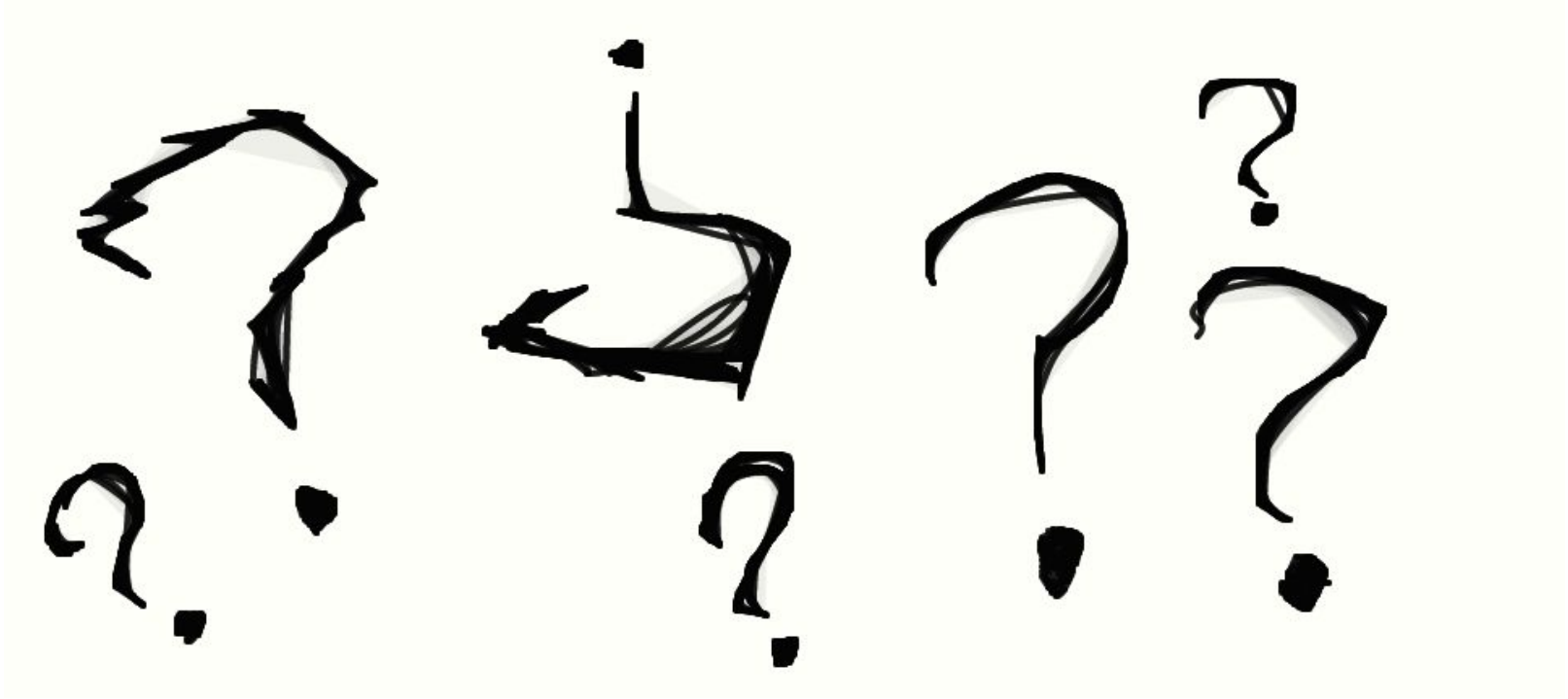
MIL-HDBK-61 / MIL-HDBK-61A / MIL-HDBK-61B

What is Change Management?

1. *procedures are employed to systematically evaluate each proposed engineering change or*
2. *requested deviation to baselined documentation, to assess the total change impact (including costs) through*
3. *coordination with affected functional activities, to disposition the change or deviation and provide timely approval or*
4. *disapproval, and to assure timely implementation of approved changes by both parties.*

MIL-HDBK-61 / MIL-HDBK-61A / MIL-HDBK-61B

Where does CM come from?



Enter Clarence “Kelly” Johnson



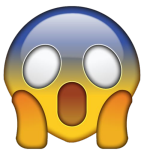
Be Quick, Be Quiet, And Be On Time

1. The team leader must be an effective buffer
2. The team must be collocated in a small project office
3. Ruthlessly minimize the team size
4. Prototype quickly
5. The team must be trusted by company management and the customer
6. Restrict access to outsiders
7. Involve people in the big picture

Yoram Solomon

Summarized; 14 rules couldn't fit

Undocumented 15th Rule



Starve before doing business with the damned Navy.

They don't know what the hell they want and will drive you up a wall before they break either your heart or a more exposed part of your anatomy.

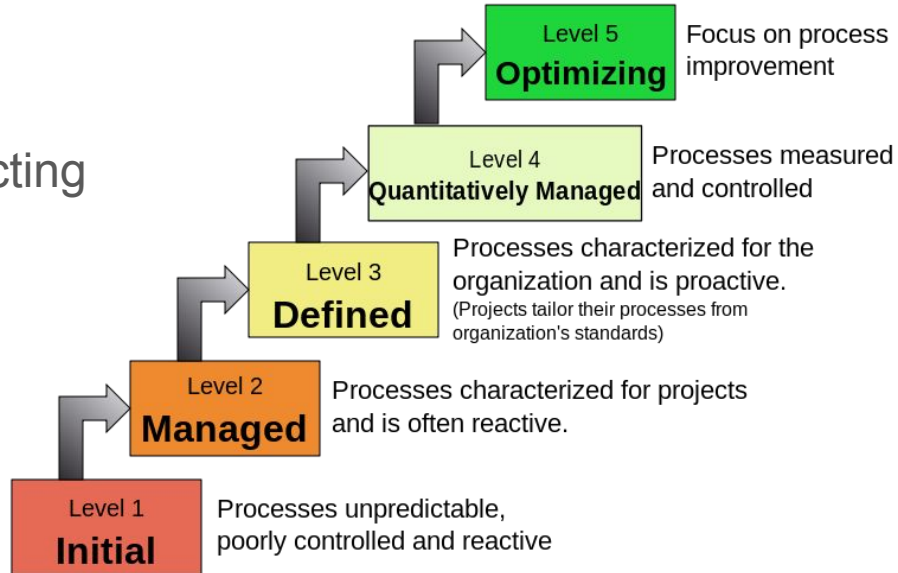
Ben Rich

Skunk Works: A Personal Memoir of My Years of Lockheed.

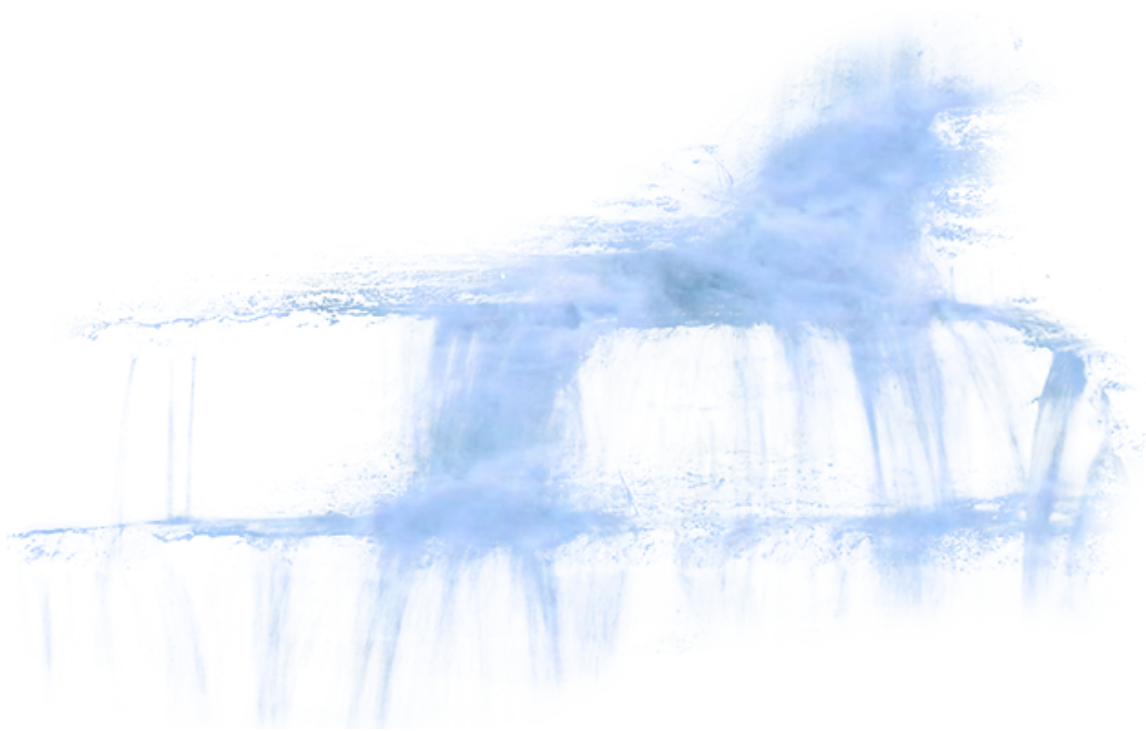
Carnegie Mellon: Capability Maturity Model

Characteristics of the Maturity levels

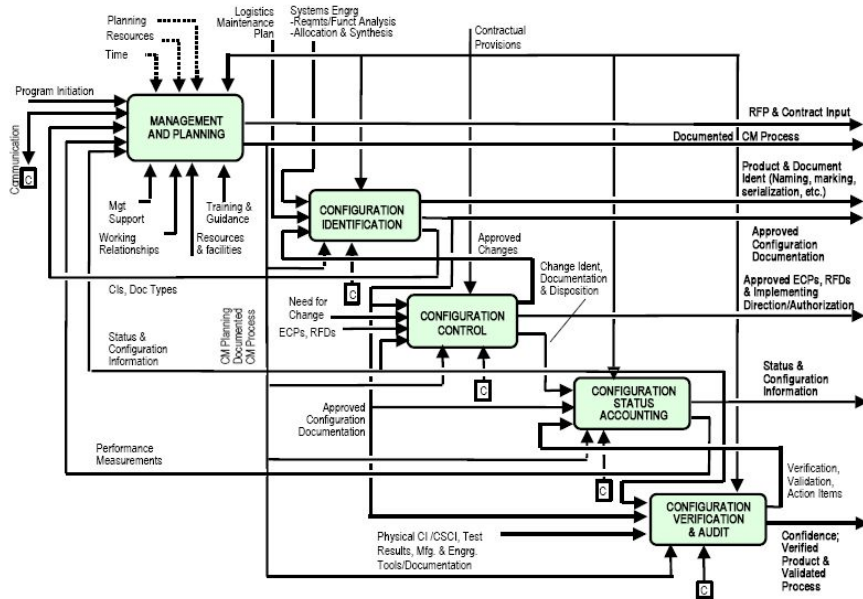
DOD began contracting
in the 1980s



Waterfall model



Configuration Management & ITIL



- Planning: Configuration Management Plan
- Identification: label artifacts for change
- Control: assurance of authorized artifacts
- Monitoring: tracking configuration items
- Verification: reviews and audits

MIL-HDBK-61 / MIL-HDBK-61A / MIL-HDBK-61B

ITIL: Configuration Management

Agile: 16 Disciplines

- Adaptive software development (ASD)
- Agile modeling
- Agile unified process (AUP)
- Disciplined agile delivery
- Dynamic systems development method (DSDM)
- Extreme programming (XP)
- Feature-driven development (FDD)
- Lean software development
- Kanban
- Rapid application development (RAD)
- Scrum
- Scrumban

Rescue as a Service



Agile: failed implementations



Have we lost sight of the mission and its business objectives?

Focused on how to avoid falling behind

Constant changing priorities ensuring everything is a critical issue

Creating new processes that bypass old processes creating process fatigue

People, Process, Tools

Enter DevOps: The Industry Response



Configuration Management Evolved

1. SkunkWorks model
2. Carnegie Mellon Capability Maturity Model (CMM; CMM(I)ntegration)
3. Information Technology Infrastructure Library (ITIL)
4. Agile: 12 methods
5. Rugged DevOps
6. DevOps
7. DevSecOps
8. Rugged Enterprise DevLegalHRFinSecNetQAGovCustOps! (lol @nathenharvey)



Building a DevSecOps Program (CALMS)

Culture

Break down barriers between Development, Security, and Operations through education and outreach

Automation

Embed self-service automated security scanning and testing in continuous delivery

Lean

Value stream analysis on security and compliance processes to optimize flow

Measurement

Use metrics to shape design and drive decisions

Sharing

Share threats, risks, and vulnerabilities by adding them to engineering backlogs

Start Your DevOps Metrics Program

- Number of high-severity vulnerabilities and how long they are open
- Build and deployment cycle time
- Automated test frequency and coverage
- Scanning frequency and coverage
- Number of attacks (and attackers) hitting your application

First Steps in Automation

- Build a security smoke test (e.g., ZAP Baseline Scan)
- Conduct negative unit testing to get off of the happy path
- Attack your system before somebody else does (e.g., Gauntti)
- Add hardening steps into configuration recipes (e.g., dev-seclio)
- Harden and test your CI/CD pipelines and do not rely on developer-friendly defaults

Learn to build, deliver, and deploy modern applications using secure DevOps and cloud principles, practices, and tools.

DEV540: Secure DevOps and Cloud Application Security

www.sans.org/dev540



SANS APPSEC CURRICULUM

PLATFORM SECURITY	CORE	SPECIALIZATION
DEV531 Defending Mobile Applications Security Essentials	STR-DEVELOPER Applications Security Awareness Modules	SEC562 Web App Penetration Testing and Ethical Hacking OWASP
DEV541 Secure Coding in Java/JEE OSCP-Java	DEV552 Defending Web Applications Security Essentials OWASP	SEC662 Advanced Web App Penetration Testing, Ethical Hacking, and Exploitation Techniques
DEV544 Secure Coding in .NET OSCP-.NET	DEV534 Secure DevOps A Practical Introduction	ASSESSMENT AppSec Cyber Talent Assessment www.sans.org/appsec/assessment
DEV540 Secure DevOps and Cloud Application Security		

Poster contributors:

- Ben Allen
- Jim Bird
- David Deatherage
- Mark Gustin
- Eric Johnson
- Frank Kim
- Jason Lam
- Gregory Leonard
- Dr. Johannes Ullrich

SANS

@apporima

Takeaways

- Having sight of the objectives
- Understanding where the things come from
- Linear Frameworks
- Identifying organizational trauma
- Ensure organizational integrity
- Ensure organizational security
 - Sustained team communication
 - Information management

Successful executions are key to implementation





Question?